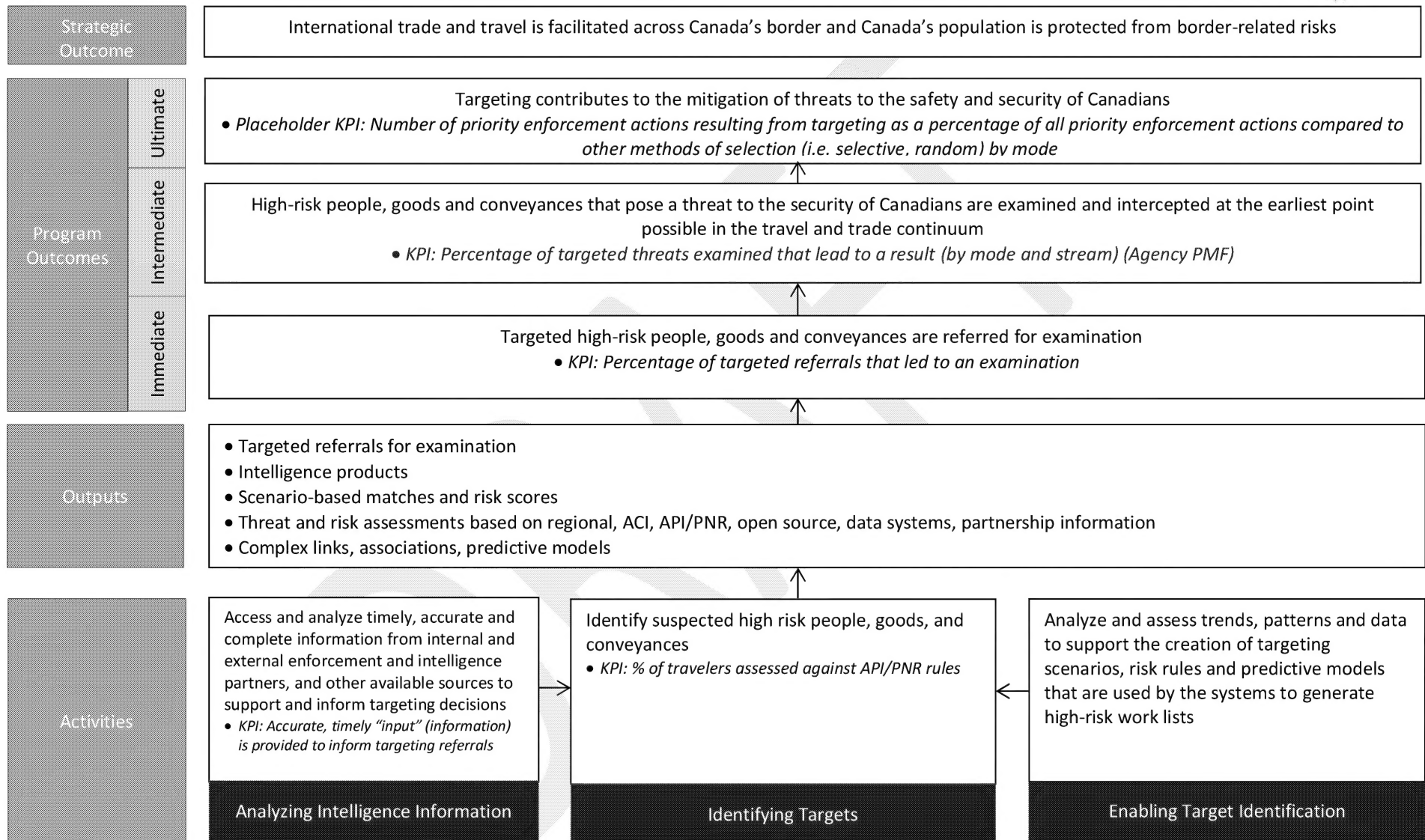




# Targeting Program Logic Model



Note: Blue font refers to KPIs that will be reported externally (Agency PMF)

PROTECTION • SERVICE • INTEGRITY

# TARGETING PROGRAM

## FY 2020-21 PERFORMANCE MEASUREMENT FRAMEWORK

### EXTERNAL REPORTING in the DEPARTMENTAL RESULTS FRAMEWORK (DRF) and

### INTERNAL REPORTING in the AGENCY PERFORMANCE SUMMARY (APS) for PROGRAM PERFORMANCE MONITORING

Link to logic model	Performance Indicator (Data needed to demonstrate the degree of achievement of success)	Baseline (Existing quantitative measures on which the program intends to improve.)	Target (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date (The date by which the target should be met).	Target Direction* (TBD)	Thresholds (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source (The name of data system or data source that contains the information, if applicable)	Data Type (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology* (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection (How often the information needs to be obtained)	Report (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
<b>Intermediate Program Outcomes: High-risk people, goods and conveyances that pose a threat to the security of Canadians are examined and intercepted at the earliest identified point in the travel and trade continuum</b>												
<b>Intermediate Program Outcomes</b> (air traveller)	Percentage of <b>air travellers</b> targeted for examination that led to an <b>intended</b> result	TBD	TBD	Annually at end of fiscal year	Maintain or increase	<p>TBD</p> <ul style="list-style-type: none"> <li>● % or greater [Green]</li> <li>● % - % [Yellow]</li> <li>● less than % [Red]</li> </ul>	<p>Data obtained from (1) FYTD Accumulated Tracking Sheet (air traveller), or (2) Resultant Targets report of the National Air Traveller Monthly Reporting Suite.</p> <p>NTC manually extracts data from several sources:</p> <p>SP, ICES/ICS (notes), PAXIS, GCMS, PH, Regional Reports</p> <p>Manually records and tracks in NTC Targeting Traveller</p>	Percentage	<p><b>NOTE: Requires re-assessment of intended results to ensure alignment with Targeting Program governance and objectives, as well as with I&amp;E priorities.</b></p> <p><b>Note:</b> Does <i>not</i> include interim results in the count, i.e. file creation and file transfers.</p> <p><b>Note:</b> Indicator Control Sheet (ICS) Air Traveller intended results &amp; SOPs to be developed.</p> <p>See also NTC SOPs for collecting &amp; recording air traveller targeting data.</p>	Daily & ongoing; with monthly, FYTD and quarterly collation	<ul style="list-style-type: none"> <li>EXTERNAL REPORTING Departmental Plan (DP) effective FY 2020-21.</li> <li>EXTERNAL REPORTING in Departmental Results Report (DRR)</li> <li>INTERNAL REPORTING in Agency Performance Report (APS) effective quarterly / half-yearly;</li> </ul>	<p>OPI: DG IEPD</p> <p>OSI : DG NBOC, Ops Br (NTC – data collection)</p>

Link to logic model	Performance Indicator  (Data needed to demonstrate the degree of achievement of success)	Baseline  (Existing quantitative measures on which the program intends to improve.)	Target  (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date  (The date by which the target should be met).	Target Direction* (TBD)	Thresholds  (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source  (The name of data system or data source that contains the information, if applicable)	Data Type  (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology*  (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection  (How often the information needs to be obtained)	Report  (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs  (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
							Master Tracking Sheet  Includes both SBT & FLT		<b>NOTE:</b> <ul style="list-style-type: none"> <li>List of defined results requires adjustment.</li> <li>Potential target rate impacted by rapid increase in Illicit migration results since FY 2015-16</li> </ul>			
<b>Intermediate Program Outcomes</b> (commercial marine and air cargo)	Percentage of <b>marine and air cargo</b> targeted for examination that led to an <b><u>intended</u></b> result	0.50 %	0.50 %	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 0.50 % or greater [Green]</li> <li>● 0.45 % - 0.50 % [Yellow]</li> <li>● less than 0.45 % [Red]</li> </ul>	Data obtained from; (1) National Air Cargo Monthly Reporting Suite (2) National Marine Cargo Monthly Reporting Suite  NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS CRIM	Percentage	<b>NOTE: Target based on results reported in Monthly Cargo Targeting Reporting Suites. Requires review and re-assessment of the list and calculation of intended results to ensure alignment with I&amp;E priorities and Targeting Program mandate.</b>  Indicator Control Sheet (ICS) & SOPs to be developed  <b>Note:</b> See NTC SOPs for collecting & recording air cargo and marine cargo targeting data.  Note: Also see SOPs_Marine_Cargo_reporting_suite	Daily and ongoing with monthly, FYTD and quarterly collation	<ul style="list-style-type: none"> <li>○ <b>EXTERNAL REPORTING</b> Departmental Plan (DP) effective FY 2020-21.</li> <li>○ <b>EXTERNAL REPORTING</b> in Departmental Results Report (DRR)</li> <li>○ <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective quarterly / half-yearly;</li> </ul>	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)

Link to logic model	Performance Indicator  (Data needed to demonstrate the degree of achievement of success)	Baseline  (Existing quantitative measures on which the program intends to improve.)	Target  (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date  (The date by which the target should be met).	Target Direction* (TBD)	Thresholds  (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source  (The name of data system or data source that contains the information, if applicable)	Data Type  (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology*  (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection  (How often the information needs to be obtained)	Report  (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs  (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
Intermediate Program Outcomes (air traveller)	Percentage of <b>air travellers</b> targeted for examination that led to a result	18.00%	20.00%	Annually at end of fiscal year	Maintain or increase	<ul style="list-style-type: none"> <li>● 20% or greater [Green]</li> <li>● 18% - 20% [Yellow]</li> <li>● less than 18% [Red]</li> </ul>	<p>Data obtained from</p> <p>(1) FYTD Accumulated Tracking Sheet (air traveller), or</p> <p>(2) Resultant Targets report of the National Air Traveller Monthly Reporting Suite.</p> <p>NTC manually extracts data from several sources:</p> <p>SP, ICES/ICS (notes), PAXIS, GCMS, PH, Regional Reports</p> <p>Manually records and tracks in NTC Targeting Traveller Master Tracking Sheet</p> <p>Includes both SBT &amp; FLT</p>	Percentage	<p>ICS_Air_Traveller_targeting_tot_results.doc.docx</p> <p>SOPs – to be developed</p> <p><b>Note: Does <i>not</i> include interim results in the count, i.e. file creation and file transfers. Requires review and re-assessment of the list and calculation of intended results to ensure alignment with I&amp;E priorities and Targeting Program mandate.</b></p> <p><b>Note:</b> See also NTC SOPs for collecting &amp; recording air traveller targeting data.</p> <p><b>NOTE:</b></p> <ul style="list-style-type: none"> <li>• Target is based on results defined prior to FY 2019-20;</li> <li>• Target rationale does not include FY 2018-19 data.</li> <li>• Rapid increase in percentage results</li> </ul>	Daily & ongoing with monthly, FYTD and quarterly collation;	<ul style="list-style-type: none"> <li>○ <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective quarterly / half-yearly;</li> </ul>	<p>OPI: DG IEPD</p> <p>OSI : DG NBOC, Ops Br (NTC – data collection)</p>

Link to logic model	Performance Indicator (Data needed to demonstrate the degree of achievement of success)	Baseline (Existing quantitative measures on which the program intends to improve.)	Target (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date (The date by which the target should be met).	Target Direction* (TBD)	Thresholds (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source (The name of data system or data source that contains the information, if applicable)	Data Type (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology* (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection (How often the information needs to be obtained)	Report (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
									impacted by increase in Illicit migration results since FY 2015-16.			
<b>Intermediate Program Outcomes</b> (commercial marine and air cargo)	Percentage of <b>marine and air cargo</b> targeted for examination that led to a result	1.50 %	2.00%	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 2.00% or greater [Green]</li> <li>● 1.50% - 2.00% [Yellow]</li> <li>● less than 1.50% [Red]</li> </ul>	Data obtained from; (1) National Air Cargo Monthly Reporting Suite (2) National Marine Cargo Monthly Reporting Suite  NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS, CRIM	Percentage	ICS_Marine_& Air_Cargo_targeting_total_results.doc.docx  SOPs – to be developed  <b>Note:</b> See NTC SOPs for collecting & recording air cargo and marine cargo targeting data.  Note: Also see SOPs_Marine_Cargo_reporting_suite	Daily & ongoing with monthly, FYTD and quarterly collation;	<ul style="list-style-type: none"> <li>○ <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective quarterly / half-yearly;</li> </ul>	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)
<b>Intermediate Program Outcomes</b> (commercial marine cargo)	Percentage of <b>marine cargo</b> targeted for examination that led to a result  (Note: Indicator Control Sheet (ICS) DG-approve in July 2015 reads: “Marine cargo targeted examinations that produced a result as a percentage of total marine cargo targeted examinations conducted”)	1%	1.5%  (Note: RPP for FY 2016-17 shows 1.5% and reporting continues with the 1.5% target)	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 1% or greater [Green]</li> <li>● 0.5% - 1% [Yellow]</li> <li>● less than 0.5% [Red]</li> </ul>	NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS, CRIM	Percentage	<b>ICS_Marine_Cargo_targeting_total_results</b>  <b>SOPs</b> – to be developed  See NTC SOPs for collecting & recording marine cargo targeting data.	Daily & ongoing with monthly, FYTD and quarterly collation;	<ul style="list-style-type: none"> <li>○ <b>EXTERNAL REPORTING</b> FY 2018-19 TB PMF in GC InfoBase - <a href="https://www.tbs-sct.gc.ca/ems-sgd/edb-bdd/index-eng.html#orgs/dept/26/infograph/results">https://www.tbs-sct.gc.ca/ems-sgd/edb-bdd/index-eng.html#orgs/dept/26/infograph/results</a></li> <li>○ <b>INTERNAL REPORTING</b> in Marine Cargo Monthly Targeting Reporting Suite</li> </ul>	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)

Link to logic model	Performance Indicator (Data needed to demonstrate the degree of achievement of success)	Baseline (Existing quantitative measures on which the program intends to improve.)	Target (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date (The date by which the target should be met).	Target Direction* (TBD)	Thresholds (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source (The name of data system or data source that contains the information, if applicable)	Data Type (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology* (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection (How often the information needs to be obtained)	Report (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
	(APS)								Also see SOPs_Marine_Cargo_reporting_suite for developing the National Marine Cargo Targeting Monthly Reporting Suite.		INTERNAL REPORTING Agency Performance Report (APS) quarterly & half-yearly	
Intermediate Program Outcomes (commercial marine cargo)	Percentage of <b>marine cargo</b> targeted for examination that led to an <b>intended</b> result	0.50 %	0.50 %	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 0.50 % or greater [Green]</li> <li>● 0.45 % - 0.50 % [Yellow]</li> <li>● less than 0.45 % [Red]</li> </ul>	NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS CRIM	Percentage	ICS – to be developed  SOPs –to be developed  See NTC SOPs for collecting & recording marine cargo targeting data.  Also see SOPs_Marine_Cargo_reporting_suite for developing the National Marine Cargo Targeting Monthly Reporting Suite.	Daily & ongoing with monthly, FYTD and quarterly collation;	INTERNAL REPORTING Agency Performance Report (APS) quarterly & half-yearly	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)
Intermediate Program Outcomes (commercial air cargo)	Percentage of <b>air cargo</b> targeted for examination that led to a result	1.5 %  (past three FYs' results over 2.5%)	2.0 %	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 1% or greater [Green]</li> <li>● 0.5% - 1% [Yellow]</li> <li>● less than 0.5% [Red]</li> </ul>	NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS	Percentage	ICS_Air_Cargo_targeting_total_results (DG-approved July 2015)        SOPs – required; to be developed  See National Air Cargo Targeting Monthly	Daily & ongoing with monthly, FYTD and quarterly collation;	INTERNAL REPORTING in Agency Performance Report (APS) effective quarterly / half-yearly;  INTERNAL REPORTING currently in National Air Cargo Targeting	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection) )

Link to logic model	Performance Indicator  (Data needed to demonstrate the degree of achievement of success)	Baseline  (Existing quantitative measures on which the program intends to improve.)	Target  (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date  (The date by which the target should be met).	Target Direction* (TBD)	Thresholds  (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source  (The name of data system or data source that contains the information, if applicable)	Data Type  (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology*  (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection  (How often the information needs to be obtained)	Report  (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs  (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
									Reporting Suite Appendix for definitions.  See NTC SOPs for collecting & recording air cargo targeting data;  See also SOPs for National Air Cargo Targeting Monthly Reporting Suite.		Monthly Reporting Suite;	
<b>Intermediate Program Outcomes</b> (commercial air cargo)	Percentage of <b>air cargo</b> targeted for examination that led to an <b><u>intended</u></b> result	0.40 %	0.40%	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 0.40% or greater [Green]</li> <li>● 0.35% - 0.40% [Yellow]</li> <li>● less than 0.35% [Red]</li> </ul>	NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS	Percentage	ICS – to be developed  SOPs – to be developed  See National Air Cargo Targeting Monthly Reporting Suite Appendix for definitions.  See NTC SOPs for collecting & recording air cargo targeting data;  See also SOPs for National Air Cargo Targeting Monthly Reporting Suite.	Daily & ongoing with monthly, FYTD and quarterly collation;	<ul style="list-style-type: none"> <li>○ <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective quarterly / half-yearly;</li> <li>○ <b>INTERNAL REPORTING</b> currently in National Air Cargo Targeting Monthly Reporting Suite;</li> </ul>	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)
<b>Immediate Program Outcomes:</b> Targeted high-risk people, goods and conveyances are referred for examination												
<b>Immediate Program Outcomes</b> (air traveller)	Percentage of examinations conducted on targeted <b>air travellers</b>	95%	95%	Annually at end of fiscal year with	Maintain or increase	<ul style="list-style-type: none"> <li>● 95 % - 100% [Green]</li> <li>● 95 % - 94% [Yellow]</li> </ul>	NTC manually extracts data from several sources:	Percentage	ICS – to be developed  SOPs - to be developed  See NTC SOPs for collecting & recording	Daily & ongoing with monthly, FYTD and	<ul style="list-style-type: none"> <li>○ <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective</li> </ul>	OPI: DG IEPD  OSI : DG NBOC, Ops Br

Link to logic model	Performance Indicator  (Data needed to demonstrate the degree of achievement of success)	Baseline  (Existing quantitative measures on which the program intends to improve.)	Target  (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date  (The date by which the target should be met).	Target Direction* (TBD)	Thresholds  (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source  (The name of data system or data source that contains the information, if applicable)	Data Type  (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology*  (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection  (How often the information needs to be obtained)	Report  (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs  (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
				quarterly reporting		<ul style="list-style-type: none"> <li>● less than 94% [Red]</li> </ul>	SP, ICES/ICS (notes), PAXIS, GCMS, PH, Regional Reports  Manually records and tracks in NTC Targeting Traveller Master Tracking Sheet		air traveller targeting data.  Also see SOPs_Air_Traveller_reporting_suite (formerly: SOP-PREtar-001) describing the development of “examined” for the National Air Traveller Targeting Monthly Reporting Suite in Missed Target Report.  Includes both SBT & FLT	quarterly collation;	quarterly / half-yearly;  ○ <b>INTERNAL REPORTING</b> currently in National Air Traveller Targeting Monthly Reporting Suite;	(NTC – data collection)
<b>Immediate Program Outcomes</b> (commercial marine and air cargo)	Percentage of examinations conducted on <b>marine and air cargo</b> targeted for examination	95%	95 %	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>● 95% or greater [Green]</li> <li>● 92 % - 95 % [Yellow]</li> <li>● less than 92 % [Red]</li> </ul>	Data obtained from; (3) National Air Cargo Monthly Reporting Suite (4) National Marine Cargo Monthly Reporting Suite  NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS CRIM	Percentage	ICS - to be developed  SOPs - to be developed  <b>Note:</b> See NTC SOPs for collecting & recording air cargo and marine cargo targeting data.  Note: Also see SOPs_Marine_Cargo_reporting_suite	Daily & ongoing with monthly, FYTD and quarterly collation;	○ <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective quarterly / half-yearly;	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)
<b>Immediate Program Outcomes</b>	Percentage of examinations conducted	90%		Annually at end of fiscal	Maintain or increase	<ul style="list-style-type: none"> <li>● 91 % - 100% [Green]</li> </ul>	NTC manually extracts data,	Percentage	ICS – to be developed  SOPs - to be developed	Daily & ongoing with	○ <b>INTERNAL REPORTING</b> in	OPI: DG IEPD

Link to logic model	Performance Indicator  (Data needed to demonstrate the degree of achievement of success)	Baseline  (Existing quantitative measures on which the program intends to improve.)	Target  (The goal or level of the indicator that the program hopes to achieve, if applicable)	Target Date  (The date by which the target should be met).	Target Direction* (TBD)	Thresholds  (Ranges of values tied to a colour coding system & used to provide a visual assessment of performance – e.g., 100%-75% [Green], 74%-60% [Yellow], etc.)	Data System/ Source  (The name of data system or data source that contains the information, if applicable)	Data Type  (The nature of the data: i.e., is it a number, a range, a percentage increase, or qualitative, etc.)	Methodology*  (Describes how the indicator will be measured, including calculations, baselines, the definitions of variables, key terms used, etc.)	Frequency of collection  (How often the information needs to be obtained)	Report  (The report in which the indicator will be used, as required. If yet unknown, indicate whether the data will be for either internal or external reporting, or both)	Responsibility OPI/OCIs  (Indicates who will be responsible for the data collection – i.e. Organizational area? Role or Title.
(commercial marine cargo)	on <b>marine cargo</b> targeted for examination		91%	year with quarterly reporting		<ul style="list-style-type: none"> <li>88% - 91% [Yellow]</li> <li>less than 88% [Red]</li> </ul>	records and tracks, from sources:  TITAN/CTAS, ACROSS CRIM		See NTC SOPs for collecting & recording marine cargo targeting data.  Also SOPs_Marine_Cargo_reporting_suite (formerly SOP-Elitarmc-005_ (final)) for developing the National Marine Cargo Targeting Monthly Reporting Suite.	monthly, FYTD and quarterly collation;	Agency Performance Report (APS) effective quarterly / half-yearly;  o <b>INTERNAL REPORTING</b> currently in National Marine Cargo Targeting Monthly Reporting Suite;	OSI : DG NBOC, Ops Br (NTC – data collection)
<b>Immediate Program Outcomes</b> (commercial air cargo)	Percentage of examinations conducted on <b>air cargo</b> targeted for examination	97%	98%	Annually at end of fiscal year with quarterly reporting	Maintain or increase	<ul style="list-style-type: none"> <li>98 % - 100% [Green]</li> <li>96% - 98% [Yellow]</li> <li>less than 96% [Red]</li> </ul>	NTC manually extracts data, records and tracks, from sources:  TITAN/CTAS, ACROSS	Percentage	See NTC SOPs for collecting & recording air cargo targeting data;  See also SOPs for National Air Cargo Targeting Monthly Reporting Suite.  (Indicator Control Sheet (ICS) & SOPs may be required)	Daily & ongoing with monthly, FYTD and quarterly collation;	o <b>INTERNAL REPORTING</b> in Agency Performance Report (APS) effective quarterly / half-yearly;  o <b>INTERNAL REPORTING</b> currently in National Air Cargo Targeting Monthly Reporting Suite;	OPI: DG IEPD  OSI : DG NBOC, Ops Br (NTC – data collection)

*\*Note: The methodology refers to Indicator Control Sheets (ICS). ICSs for external indicators are mandatory TBS requirements. As part of this exercise, please review and provide up-to-date ICSs for all external indicators. ICSs for internal indicators are recommended, as a best practise.*

